



## **Efficiency and Performance Sub (Finance) Committee**

**Date:** TUESDAY, 26 SEPTEMBER 2017  
**Time:** 11.30 am  
**Venue:** COMMITTEE ROOMS - WEST WING, GUILDHALL

**Members:** Jeremy Mayhew (Chairman)  
Deputy Jamie Ingham Clark (Deputy Chairman)  
Randall Anderson  
Chris Boden  
Sheriff & Alderman Peter Estlin  
Alderman Matthew Richardson  
Ian Seaton  
Deputy Philip Woodhouse

**Enquiries:** John Cater  
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**Lunch will be served in Guildhall Club at 1PM**  
**NB: Part of this meeting could be the subject of audio or video recording**

**John Barradell**  
**Town Clerk and Chief Executive**

# AGENDA

## Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES OF THE PREVIOUS MEETING**  
To agree the public minutes and non-public summary of the meeting held on 17 May 2017.  

**For Decision**  
(Pages 1 - 6)
4. **OUTSTANDING ACTIONS FROM PREVIOUS MEETINGS**  
Report of the Town Clerk.  

**For Information**  
(Pages 7 - 8)
5. **WORK PROGRAMME FOR FUTURE MEETINGS**  
Report of the Town Clerk.  

**For Information**  
(Pages 9 - 10)
6. **GUILDHALL SCHOOL OPERATING MODEL REVIEW**  
Report of the Principal of the GSMD (TO FOLLOW).  

**For Decision**
7. **UPDATE ON CORPORATE AND DEPARTMENTAL BUSINESS PLANNING**  
Report of The Head of Corporate Strategy & Performance  

**For Information**  
(Pages 11 - 20)
8. **EFFICIENCY & SUSTAINABILITY PLAN UPDATE**  
Joint Report of the Chamberlain and The Town Clerk  

**For Information**  
(Pages 21 - 24)
9. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB-COMMITTEE**
10. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

11. **EXCLUSION OF THE PUBLIC**  
MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

**For Decision**

**Part 2 - Non-Public Agenda**

12. **NON-PUBLIC MINUTES OF THE PREVIOUS MEETING**  
To agree the non-public minutes of the meeting held on 17 May 2017.
- For Decision**  
(Pages 25 - 28)
13. **OUTSTANDING ACTIONS FROM NON-PUBLIC MINUTES OF PREVIOUS MEETINGS**  
Report of the Town Clerk.
- For Information**  
(Pages 29 - 30)
14. **DEMAND AND VALUE FOR MONEY REVIEW - SHORT TERM RECOMMENDATIONS AND NEXT STEPS; INCLUDES INDICATIVE TIMELINE**  
Report of The Commissioner of the City of London Police
- For Information**  
(Pages 31 - 54)
15. **SERVICE BASED REVIEW MONITORING**  
Joint Report of the Town Clerk and the Chamberlain.
- For Decision**  
(Pages 55 - 60)
16. **UPDATE ON STRATEGIC REVIEW OF FACILITIES MANAGEMENT**  
Joint Report of the Town Clerk, the City Surveyor and the Chamberlain
- For Information**  
(Pages 61 - 66)
17. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
18. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**